



**2024  
STATEMENT OF  
FINANCIAL  
INFORMATION**

---

**(Pursuant to the Financial Information Act)**

**THE CORPORATION OF THE TOWNSHIP OF ESQUIMALT**  
**2024 Statement of Financial Information**

---

Table of Contents

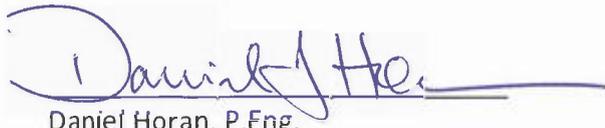
<i>Statement of Financial Information Approval</i> .....	3
<i>Management Letter</i> .....	4
<i>Audited Financial Statements</i> .....	5 – 32
<i>Schedule of Debts</i> .....	33
<i>Unaudited Schedules</i>	
Schedule of Guarantee and Indemnity Agreements .....	34
Schedule of Grants and Contributions.....	35
Schedule of Employee Remuneration and Expenses.....	36 -38
Schedule of Council Remuneration and Expenses.....	39
Statement of Severance Agreements.....	40
Schedule of Payments to Suppliers for the Provision of Goods and Services.....	41 -43

**THE CORPORATION OF THE TOWNSHIP OF ESQUIMALT**  
**2024 Statement of Financial Information**

---

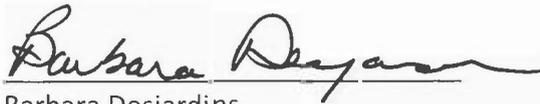
Statement of Financial Information Approval

The undersigned, as authorized by the *Financial Information Regulation, Schedule 1, Subsection 9(2)*, approves all the statements and schedules included in this *Statement of Financial Information*, produced as required by the *Financial Information Act*.



Daniel Horan, P.Eng.  
Chief Administrative Officer

June 24, 2025



Barbara Desjardins  
Mayor

June 24, 2025

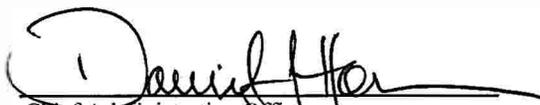
## MANAGEMENT'S RESPONSIBILITY FOR THE FINANCIAL STATEMENTS

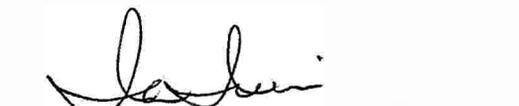
The accompanying financial statements of the Corporation of the Township of Esquimalt (the "Township") are the responsibility of management and have been prepared in compliance with applicable legislation, and in accordance with Canadian public sector accounting standards for local governments as recommended by the Public Sector Accounting Board of the Chartered Professional Accountants of Canada. A summary of the significant accounting policies are described in note 1 to the financial statements. The preparation of financial statements necessarily involves the use of estimates based on management's judgement, particularly when transactions affecting the current accounting period cannot be finalized with certainty until future periods.

The Township's management maintains a system of internal controls designed to provide reasonable assurance that assets are safeguarded, transactions are properly authorized and recorded in compliance with legislative and regulatory requirements, and reliable financial information is available on a timely basis for preparation of the financial statements. These systems are monitored and evaluated by management.

Mayor and Council meet with management and the external auditor to review the financial statements and discuss any significant financial reporting or internal control matters prior to Council's acceptance of the financial statements.

The financial statements have been audited by KPMG LLP, independent external auditor appointed by the Township. The accompanying Independent Auditor's Report outlines their responsibilities, the scope of their examination and their opinion on the Township's financial statements.

  
Chief Administrative Officer

  
Director of Financial Services



**KPMG LLP**  
St. Andrew's Square II  
800-730 View Street  
Victoria BC V8W 3Y7  
Canada  
Telephone 250 480 3500  
Fax 250 480 3539

## INDEPENDENT AUDITOR'S REPORT

To Mayor and Councillors of the Township of Esquimalt

### ***Opinion***

We have audited the financial statements of the Township of Esquimalt (the Entity), which comprise:

- the statement of financial position as at December 31, 2024
- the statement of operations for the year then ended
- the statement of change in net financial assets for the year then ended
- the statement of cash flows for the year then ended
- and notes to the financial statements, including a summary of significant accounting policies

(hereinafter referred to as the "financial statements").

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Entity as at December 31, 2024, and its results of operations, its change in net financial assets and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

### ***Basis for Opinion***

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the "***Auditor's Responsibilities for the Audit of the Financial Statements***" section of our auditor's report.

We are independent of the Entity in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada and we have fulfilled our other ethical responsibilities in accordance with these requirements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.



## ***Responsibilities of Management and Those Charged with Governance for the Financial Statements***

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Entity's ability to continue as a going concern, disclosing as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Entity or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Entity's financial reporting process.

## ***Auditor's Responsibilities for the Audit of the Financial Statements***

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion.

The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Entity's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.



- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Entity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Entity to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

*KPMG LLP*

Chartered Professional Accountants

Victoria, Canada  
May 7, 2025

# CORPORATION OF THE TOWNSHIP OF ESQUIMALT

## Statement of Financial Position

As at December 31, 2024

	2024	2023
<b>Financial Assets</b>		
Cash and cash equivalents (Note 2)	\$ 87,462,378	\$ 90,213,759
Property taxes receivable	1,476,570	1,179,554
Accounts receivable	2,001,048	2,090,195
MFA debt reserve cash (Note 12(a))	477,257	498,679
	<u>91,417,253</u>	<u>93,982,187</u>
<b>Liabilities</b>		
Accounts payable and accrued liabilities (Note 3)	11,418,246	13,547,293
Deferred revenue and deposits (Note 4)	9,657,519	8,290,778
Debt (Note 5)	33,250,062	34,723,886
Employee benefit and retirement obligations (Note 6)	1,632,371	1,600,169
	<u>55,958,198</u>	<u>58,162,126</u>
<b>Net financial assets</b>	35,459,055	35,820,061
<b>Non-financial assets</b>		
Tangible capital assets (Note 7)	110,861,103	105,770,772
Inventory of supplies	212,592	201,306
Prepaid expenses	212,503	178,621
	<u>111,286,198</u>	<u>106,150,699</u>
Commitments and contingencies (Note 12)		
<b>Accumulated surplus (Note 8)</b>	<u>\$ 146,745,253</u>	<u>\$ 141,970,760</u>

The accompanying notes are an integral part of these financial statements.



Director of Financial Services

# CORPORATION OF THE TOWNSHIP OF ESQUIMALT

## Statement of Operations and Accumulated Surplus

Year Ended December 31, 2024

	2024 Budget (Note 13)	2024	2023
<b>Revenues</b>			
Taxes for municipal purposes (Note 9)	\$ 23,462,259	\$ 23,107,556	\$ 21,295,424
Payments in place of taxes (Note 10)	13,702,975	13,913,268	13,263,765
Sale of services	4,623,824	5,736,768	4,574,013
Capital contributions & donations	-	183,067	248,455
Other revenue from own sources	2,589,273	5,957,662	8,715,080
Conditional transfers from other governments (Note 11)	3,276,229	1,777,224	7,396,255
Unconditional transfers from other governments (Note 11)	540,000	493,800	529,000
	48,194,560	51,169,345	56,021,992
<b>Expenses</b>			
General government	5,893,788	6,056,287	5,535,714
Protective services	17,934,414	18,321,594	18,086,054
Transportation	4,963,446	5,599,784	4,955,221
Environmental health	1,585,609	2,369,667	1,864,858
Environmental development	1,339,910	979,996	1,096,921
Recreation, parks and culture	11,592,548	13,067,524	12,246,793
	43,309,715	46,394,852	43,785,561
<b>Annual surplus</b>	4,884,845	4,774,493	12,236,431
<b>Accumulated surplus, beginning of year</b>	141,970,760	141,970,760	129,734,329
<b>Accumulated surplus, end of year</b>	\$ 146,855,605	\$ 146,745,253	\$ 141,970,760

The accompanying notes are an integral part of these financial statements.

# CORPORATION OF THE TOWNSHIP OF ESQUIMALT

## Statement of Change in Net Financial Assets

Year Ended December 31, 2024

	2024 Budget (Note 13)	2024	2023
<b>Annual surplus</b>	\$ 4,884,845	\$ 4,774,493	\$ 12,236,431
Contributed tangible capital assets	-	(183,067)	(248,455)
Acquisition of tangible capital assets	(55,232,021)	(9,159,863)	(9,880,056)
Amortization of tangible capital assets	-	4,228,631	4,011,589
Proceeds on disposal of tangible capital assets	-	-	1,047,240
Loss (gain) on disposal of tangible capital assets	-	23,968	(685,778)
	(55,232,021)	(5,090,331)	(5,755,460)
Acquisition of inventory supplies	-	(212,592)	(201,306)
Consumption of inventory supplies	-	201,306	178,508
Acquisition of prepaid expenses	-	(212,503)	(178,621)
Consumption of prepaid expenses	-	178,621	174,247
	-	(45,168)	(27,172)
<b>Change in net financial assets (debt)</b>	(50,347,176)	(361,006)	6,453,799
<b>Net financial assets, beginning of year</b>	35,820,061	35,820,061	29,366,262
<b>Net financial assets, end of year</b>	\$ (14,527,115)	\$ 35,459,055	\$ 35,820,061

The accompanying notes are an integral part of these financial statements.

# CORPORATION OF THE TOWNSHIP OF ESQUIMALT

## Statement of Cash Flows

Year Ended December 31, 2024

	2024	2023
<b>Operating activities</b>		
Annual surplus	\$ 4,774,493	\$ 12,236,431
Items not involving cash		
Contributed tangible capital assets	(183,067)	(248,455)
Amortization of tangible capital assets	4,228,631	4,011,589
Change in employee benefits and other liabilities	32,202	141,799
Actuarial adjustment on debt	(280,040)	(351,659)
Loss (gain) on disposal of tangible capital assets	23,968	(685,778)
Change in non-cash items		
Property taxes receivable	(297,016)	126,481
Accounts receivable	89,147	(998,137)
MFA debt reserve fund cash	21,422	36,051
Accounts payable and accrued liabilities	(2,129,047)	4,204,072
Deferred revenue and deposits	1,366,741	1,218,289
Inventory of supplies	(11,286)	(22,798)
Prepaid expenses and deposits	(33,882)	(4,374)
	7,602,266	19,663,511
<b>Capital activities</b>		
Acquisition of tangible capital assets	(9,159,863)	(9,880,056)
Proceeds on disposal of tangible capital assets	-	1,047,240
	(9,159,863)	(8,832,816)
<b>Financing activities</b>		
Debt principal repaid	(1,193,784)	(1,277,565)
<b>Net change in cash and cash equivalents</b>	(2,751,381)	9,553,130
<b>Cash and cash equivalents, beginning of year</b>	90,213,759	80,660,629
<b>Cash and cash equivalents, end of year</b>	\$ 87,462,378	\$ 90,213,759

The accompanying notes are an integral part of these financial statements.

## CORPORATION OF THE TOWNSHIP OF ESQUIMALT

### Notes to Financial Statements

Year Ended December 31, 2024

---

The Corporation of the Township of Esquimalt (the "Township") was incorporated on September 1, 1912 under the Municipal Act, a statute of the Province of British Columbia. Its principal activities are the provisions of local government services to residents of the incorporated area. These include administrative, protective, transportation, environmental, recreational, water, sewer and fiscal services.

#### 1. Significant accounting policies

The financial statements of the Township are prepared by management in accordance with Canadian public sector accounting standards for governments as recommended by the Public Sector Accounting Board ("PSAB") of The Chartered Professional Accountants of Canada. Significant accounting policies adopted by the Township are as follows:

(a) Reporting entity

The financial statements include a combination of all the assets, liabilities, accumulated surplus, revenues and expenses of all of the Township's activities and funds. Inter-departmental balances and organizational transactions have been eliminated. The Township does not control any significant external entities and accordingly, no entities have been consolidated in these financial statements.

(b) Basis of accounting

The Township follows the accrual method of accounting for revenues and expenses. Revenues are normally recognized in the year in which they are earned and measurable. Expenses are recognized as they are incurred and measurable as a result of receipt of goods or services and/or the creation of a legal obligation to pay.

(c) Government transfers

Government transfers with stipulations are recognized as revenue in the period the transfer is authorized and all eligibility criteria have been met except when and to the extent the transfer gives rise to an obligation that meets the definition of a liability for the recipient government.

Government transfers without stipulations restricting their use are recognized in the financial statements as revenue in the period in which the transfers are authorized, any eligibility criteria are met, and reasonable estimates of the amounts can be made.

(d) Deferred revenue

Deferred revenue includes grants, contributions and other amounts received from third parties pursuant to legislation, regulation and agreement which may only be used in certain programs, in the completion of specific work, or for the purchase of tangible capital assets. In addition, certain user charges and fees are collected for which the related services have yet to be performed.

Revenue is recognized in the period when the related expenditures are incurred, services performed, or the tangible capital assets are acquired thereby extinguishing the related liability. Revenue from unilateral transactions is recognized when the ability to claim or retain an airflow of economic resources and a past transaction or event giving rise to the asset has occurred. Revenue from exchange transactions is recognized when the performance obligations have been satisfied.

**CORPORATION OF THE TOWNSHIP OF ESQUIMALT**  
**Notes to Financial Statements**  
Year Ended December 31, 2024

---

**1. Significant accounting policies (continued)**

(e) Property tax revenue

Property tax revenue is recognized on the accrual basis using the approved tax rates and the anticipated assessment related to the current year.

(f) Investment income

Investment income is reported as revenue in the period earned. When required by the funding government or related Act, investment income earned on deferred revenue is added to the investment and forms part of the deferred revenue balance.

(g) Cash and cash equivalents

Cash and cash equivalents include investments in the Municipal Finance Authority of British Columbia (the "MFA") Money Market Funds which are recorded at cost plus earnings reinvested in the funds.

(h) Long-term debt

Long-term debt is reported net of related payments and actuarial earnings.

(i) Employee future benefits

The Township and its employees make contributions to the Municipal Pension Plan. These contributions are expensed as incurred.

Sick leave benefits and other retirement benefits are also available to the Township's employees. The costs of these benefits are actuarially determined based on service and best estimates of retirement ages and expected future salary and wage increases. The obligations under these benefit plans are accrued based on projected benefits as the employees render services necessary to earn the future benefits. The actuarial losses or gains are amortized over a period equal to the employee's average remaining service lifetime.

(j) Financial instruments

Financial instruments include cash and cash equivalents, accounts receivables, property taxes receivables, MFA debt reserve cash, accounts payables and accrued liabilities and debt.

Financial instruments are recorded at fair value on initial recognition. Derivative instruments and equity instruments that are quoted in an active market are reported at fair value. All other financial instruments are subsequently recorded at cost or amortized cost unless management has elected to carry the instruments at fair value. Management has not elected to carry any other financial instruments at fair value.

**CORPORATION OF THE TOWNSHIP OF ESQUIMALT**  
**Notes to Financial Statements**  
Year Ended December 31, 2024

---

**1. Significant accounting policies (continued)**

(j) Financial instruments (continued)

Unrealized changes in fair value are recognized in the Statement of Remeasurement Gains and Losses until they are realized, when they are transferred to the Statement of Operations and Accumulated Surplus. There are no unrealized changes in fair value as at December 31, 2024 and December 31, 2023. As a result, the Township does not have a Statement of Remeasurement Gains and Losses.

Transaction costs incurred on the acquisition of financial instruments measured subsequently at fair value are expensed as incurred. All other financial instruments are adjusted by transaction costs incurred on acquisition and financing costs, which are amortized using the straight-line method or effective interest rate method.

All financial assets are assessed for impairment on an annual basis. When a decline is determined to be other than temporary, the amount of the loss is reported in the Statement of Operations and Accumulated Surplus and any unrealized gain is adjusted through the Statement of Remeasurement Gains and Losses. When the asset is sold, the unrealized gains and losses previously recognized in the Statement of Remeasurement Gains and Losses are reversed and recognized in the Statement of Operations and Accumulated Surplus.

Long-term debt is recorded net of repayments and actuarial adjustments.

(k) Non-financial assets

Non-financial assets are not available to discharge existing liabilities and are held for use in the provision of services. They have useful lives extending beyond the current year and are not intended for sale in the ordinary course of operations.

(i) Tangible capital assets

Tangible capital assets are recorded at cost which includes amounts that are directly attributable to acquisition, construction, development or betterment of the asset. The costs, less residual value, of the tangible capital assets, excluding land, are amortized on a straight line basis over their estimated useful lives as follows:

Land improvements	10- 50
Building and building improvements	5- 70
Vehicles, machinery and equipment	3- 30
Water and wastewater infrastructure	20- 100
Roads infrastructure	15- 80

Amortization is charged annually, including in the year of acquisition and disposal. Assets under construction are not amortized until the asset is available for productive use. Tangible capital assets are written down when conditions indicate that they no longer contribute to the Township's ability to provide goods and services, or when the value of future economic benefits associated with the asset are less than the book value of the asset.

**1. Significant accounting policies (continued)**

(k) Non-financial assets (continued)

(ii) Contributions of tangible capital assets

Tangible capital assets received as contributions including tangible capital assets received in lieu of a developer cost charge, are recorded at fair value at the date of receipt and also are recorded as revenue.

(iii) Works of art and cultural and historic assets

Works of art and cultural and historic assets are not recorded as assets in these financial statements.

(iv) Interest capitalization

The Township does not capitalize interest costs associated with the acquisition or construction of a tangible capital asset.

Leases which transfer substantially all of the benefits and risks incidental to ownership of property are accounted for as leased tangible capital assets. All other leases are accounted for as operating leases and the related payments are charged to expenses as incurred.

(vi) Inventories of supplies

Inventories of supplies held for consumption are recorded at the lower of cost and replacement cost.

(l) Asset retirement obligations

An asset retirement obligation is recognized when, as at the financial reporting date, all of the following criteria are met:

- There is a legal obligation to incur retirement costs in relation to a tangible capital asset;
- The past transaction or event giving rise to the liability has occurred;
- It is expected that future economic benefits will be given up; and
- A reasonable estimate of the amount can be made.

The liability is initially recognized based on estimated future expenditures to retire a tangible capital asset, with the resulting costs capitalized as part of the carrying amount of the related tangible capital asset. Assumptions used in the subsequent calculations are revised yearly. The liability is discounted using a present value calculation and adjusted yearly for accretion expense. This cost is amortized following the amortization policies outlined in Note I(k)(i) above.

**CORPORATION OF THE TOWNSHIP OF ESQUIMALT**  
**Notes to Financial Statements**  
Year Ended December 31, 2024

**1. Significant accounting policies (continued)**

(m) Liability for contaminated sites

The Township records a liability in its financial statements when contamination on non-active property exceeds an accepted environmental standard and the Township is directly responsible, or accepts responsibility, for the damage. The liability is measured at the Township's best estimate of the costs directly attributable to remediation of the contamination.

No contaminated sites liabilities have been recorded in these financial statements.

(n) Use of estimates

The preparation of financial statements in conformity with Canadian Public Sector Accounting Standards requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the period. Estimates include assumptions used in estimating useful lives of tangible capital assets and estimating provisions for accrued liabilities including employee future benefits. Actual results could differ from those estimates.

(o) Change in accounting policies

On January 1, 2024, the Township adopted Public Sector Accounting Standard PS 3400 - Revenue. The standard was adopted prospectively from the date of adoption. The new standard provides general revenue recognition guidance on how to account for, and report on, revenue not covered under other standards for specific streams.

**2. Cash and cash equivalents**

	2024	2023
Cash and bank deposits	\$ 2,017,931	\$ 2,922,011
Municipal Finance Authority Money Market Funds	85,444,447	87,291,748
	<u>\$ 87,462,378</u>	<u>\$ 90,213,759</u>

**3. Accounts payable and accrued liabilities**

Accrued liabilities includes the following asset retirement obligation:

	2024	2023
Balance, December 31, 2023	\$ 73,880	\$ -
Establishment of asset retirement obligation	-	70,509
Accretion expense	3,531	3,371
Balance, December 31, 2024	<u>\$ 77,411</u>	<u>\$ 73,880</u>

**CORPORATION OF THE TOWNSHIP OF ESQUIMALT**  
**Notes to Financial Statements**  
Year Ended December 31, 2024

**4. Deferred revenue and deposits**

Deferred revenue, reported on the statement of financial position, includes the following:

	2024	2023
Trust and deposit liabilities	\$ 4,448,597	\$ 4,684,971
Unearned recreation fees	653,431	461,895
Property tax instalments	1,812,400	1,351,829
Building permits	462,836	-
Miscellaneous	2,280,255	1,792,083
	<u>\$ 9,657,519</u>	<u>\$ 8,290,778</u>

Included in miscellaneous deferred revenue is funding from the Province of BC for local government housing initiatives to facilitate implementation and support local governments in meeting new legislative requires under Bill 44, Bill 47, Bill 46 and Bill 16.

	2024	2023
Opening balance	\$ -	\$ -
Grant received	235,583	-
Eligible projects	(137,236)	-
Balance of grant, deferred	<u>\$ 98,347</u>	<u>\$ -</u>

**5. Debt**

	Net Debt 2024	Net Debt 2023
<u>General capital</u>		
Bylaw 3021, public safety building, debenture debt repayable annually to 2051, at an interest rate of 2.58%	\$ 32,440,256	\$ 33,312,585
Bylaw 2834, Admirals Road corridor improvement, matured in 2024	-	133,242
	<u>32,440,256</u>	<u>33,445,827</u>
<u>Sewer capital</u>		
Bylaw 2565, sewer improvements, debenture debt repayable annually to 2025, at an interest rate of 0.91%	126,033	261,110
Bylaw 2565, sewer improvements, debenture debt repayable annually to 2026, at an interest rate of 1.53%	148,906	223,369
Bylaw 2565, sewer improvements, debenture debt repayable annually to 2027, at an interest rate of 3.90%	472,884	622,092
Bylaw 2565, sewer improvements, matured in 2024	-	91,390
	<u>747,823</u>	<u>1,197,961</u>
<u>General capital short term equipment financing</u>		
Recreation fitness equipment, repayable monthly to 2027, at a variable interest rate	61,983	80,098
	<u>\$ 33,250,062</u>	<u>\$ 34,723,886</u>

**CORPORATION OF THE TOWNSHIP OF ESQUIMALT**  
**Notes to Financial Statements**  
Year Ended December 31, 2024

---

In 2003, the Council of the Township adopted Bylaw No. 2565 to authorize the construction of improvements to the sanitary sewer system and to borrow upon the credit of the Township a sum not to exceed \$6,750,000.

In 2021, the Council of the Township adopted Bylaw No. 3021 to authorize the construction of a new public safety building and to borrow upon the credit of the Township a sum not to exceed \$35,000,000.

In 2022, the Council of the Township authorized the replacement of aging fitness equipment and to borrow short term upon the credit of the Township a sum not to exceed \$98,761.

Total interest on debt for the year was \$1,084,671, including accrued interest of \$249,987 (2023 - \$1,159,636, including accrued interest of \$259,926).

The Township issues its debt instruments through the MFA. The debt is issued on a sinking fund basis, whereby MFA invests the Township's principal payments so that the payments, plus investment income, will equal the original outstanding debt amount at the end of the repayment period. Actuarial earnings on debt represent the repayment and/or forgiveness of debt by the MFA using surplus investment income generated by the principal payments.

Principal and interest payments and actuarial adjustments on debt for the next five years and thereafter are as follows:

2025	\$	1,235,522
2026		1,166,727
2027		1,113,165
2028		947,947
2029		969,276
Thereafter		<u>27,817,425</u>
Total	\$	<u>33,250,062</u>

**CORPORATION OF THE TOWNSHIP OF ESQUIMALT**  
**Notes to Financial Statements**  
Year Ended December 31, 2024

**6. Employee benefit and retirement obligations**

The Township provides sick leave and certain benefits to its employees. These amounts and other employee related liabilities that require funding in future periods are set out below.

Accumulated sick leave represents the liability for sick leave banks accumulated for estimated draw downs at future dates. Retirement benefit payments represent the Township's share of the cost to provide employees with various benefits upon retirement including lump sum retirement payments, death benefits, certain vacation entitlements in the year of retirement, and pension buyback arrangements for qualified employees.

Information about liabilities for employee benefit plans is as follows:

	2024	2023
Accrued benefit obligation, beginning of year	\$ 1,600,169	\$ 1,458,370
Service cost	145,000	133,900
Interest cost	72,900	71,300
Benefits payments	(210,200)	(93,900)
Past agreement refund accrual	24,502	30,499
Accrued benefit obligation, end of year	<u>\$ 1,632,371</u>	<u>\$ 1,600,169</u>

The actuarially accrued benefit obligation set out in the actuarial valuation is \$1,774,300 (2023 - \$1,679,000), resulting in a variance of \$141,929 between the obligation and the accrued benefit liability of \$1,632,371 (2023 - \$1,600,169). The variance is composed of an actuarial net loss of \$201,200 (2023- \$136,300) and the special agreement refund accrual of \$59,271 (2023- \$57,469). This actuarial loss is being amortized over a period equal to the employees' average remaining service lifetime of 11 years. The total expense recorded in the financial statements in respect of obligations under this plan amounts to \$240,600 (2023 - \$223,100).

The accrued benefit obligations and the net periodic benefit cost were estimated by actuarial valuation as of December 31, 2022. At December 31, 2024, the valuation was updated to reflect specific changes in the assumptions adopted in measuring the Township's accrued employee benefit obligations. The significant assumptions adopted in measuring the Township's accrued benefit obligations are as follows:

	2024	2023
Discount rates	4.30%	4.10%
Expected inflation rate	3.00%	3.00%
Expected wage and salary increase, based on age and gender	<u>0.00%- 3.40%</u>	<u>0.00% - 3.40%</u>

**6. Employee benefit and retirement obligations (continued)**

**Municipal Pension Plan**

The Township and its employees contribute to the Municipal Pension Plan (a jointly trustee pension plan). The board of trustees, representing plan members and employers, is responsible for administering the plan, including investment of assets and administration of benefits. The plan is a multi-employer defined benefit pension plan. Basic pension benefits are based on a formula. As at December 31, 2023, the plan has about 256,000 active members and approximately 129,000 retired members. Active members include approximately 45,000 contributors from local governments.

Every three years, an actuarial valuation is performed to assess the financial position of the plan and adequacy of plan funding. The actuary determines an appropriate combined employer and member contribution rate to fund the plan. The actuary's calculated contribution rate is based on the entry-age normal cost method, which produces the long-term rate of member and employer contributions sufficient to provide benefits for average future entrants to the plan. This rate may be adjusted for the amortization of any actuarial funding surplus and will be adjusted for the amortization of any unfunded actuarial liability.

The most recent actuarial valuation for the Municipal Pension Plan as at December 31, 2021, indicated a \$3,761 million funding surplus for basic pension benefits on a going concern basis.

The next valuation will be as at December 31, 2024, with results available later in 2025.

The Township paid \$1,544,930 (2023 - \$1,411,870) for employer contributions while employees contributed \$1,324,890 (2023-\$1,215,366) to the plan in fiscal 2024.

Employers participating in the plan record their pension expense as the amount of employer contributions made during the fiscal year (defined contribution pension plan accounting). This is because the plan records accrued liabilities and accrued assets for the plan in aggregate, resulting in no consistent and reliable basis for allocating the obligation, assets, and cost to the individual employers participating in the plan.

**GVLRA - CUPE Long-Term Disability Trust**

The Trust was established January 1, 1987 as a result of negotiations between the Greater Victoria Labour Relations Association representing a number of employers and the Canadian Union of Public Employee locals. The Trust's sole purpose is to provide a long-term disability income benefit plan. The Township and its employees each contribute equal amounts into the Trust. The total plan provision for approved and unreported claims was actuarially determined as of December 31, 2023. At December 31, 2022, the total plan provision for approved and unreported claims was \$27,791,600 with a net deficit of \$3,419,000. The actuary does not attribute portions of the unfunded liability to individual employers. The Township paid \$89,355 (2023 - \$86,906) for employer contributions in fiscal 2024.

**CORPORATION OF THE TOWNSHIP OF ESQUIMALT**  
**Notes to Financial Statements**  
Year Ended December 31, 2024

**7. Tangible capital assets**

Cost	Balance December 31, 2023	Additions	Disposals/ transfers	Balance December 31, 2024
Land and land improvements	\$ 47,230,622	\$ 354,787	\$ (7,220)	\$ 47,578,189
Building and building improvements	42,749,894	60,897	(38,527)	42,772,264
Vehicles, machinery and equipment	13,621,380	1,465,675	(73,073)	15,013,982
Water and wastewater infrastructure	28,057,547	271,241	(8,174)	28,320,614
Roads infrastructure	44,618,079	5,237,629	-	49,855,708
Work in progress	9,691,548	6,868,212	(4,915,510)	11,644,250
Total	\$ 185,969,070	\$ 14,258,441	\$ (5,042,504)	\$ 195,185,007

Accumulated amortization	Balance December 31, 2023	Disposals	Amortization expense	Balance December 31, 2024
Land and land improvements	\$ 12,721,646	\$ (5,055)	\$ 429,474	\$ 13,146,065
Building and building improvements	16,214,605	(17,722)	1,379,135	17,576,018
Vehicles, machinery and equipment	9,087,459	(72,076)	661,998	9,677,381
Water and wastewater infrastructure	14,892,277	(8,172)	421,866	15,305,971
Roads infrastructure	27,282,311	-	1,336,158	28,618,469
Total	\$ 80,198,298	\$ (103,025)	\$ 4,228,631	\$ 84,323,904

Net book value	Balance December 31, 2023	Balance December 31, 2024
Land and land improvements	\$ 34,508,976	\$ 34,432,124
Building and building improvements	26,535,289	25,196,246
Vehicles, machinery and equipment	4,533,921	5,336,601
Water and wastewater infrastructure	13,165,270	13,014,643
Roads infrastructure	17,335,768	21,237,239
Work in progress	9,691,548	11,644,250
Total	\$ 105,770,772	\$ 110,861,103

Contributed tangible capital assets are recognized at fair market value at the date of contribution. There were contributed tangible capital assets having a value of \$183,067 during the year (2023 - \$248,455).

**CORPORATION OF THE TOWNSHIP OF ESQUIMALT**  
**Notes to Financial Statements**  
Year Ended December 31, 2024

**& Accumulated surplus**

Accumulated surplus includes unappropriated operating funds and various appropriated operating accounts and reserve funds.

	2024	2023
<b>Surplus</b>		
Equity in tangible capital assets	\$ 77,611,041	\$ 71,046,886
Unappropriated operating funds	45,901,276	49,516,015
	<u>123,512,317</u>	<u>120,562,901</u>
<b>Appropriated operating funds</b>		
Future expenditures	1,570,911	906,925
Casino revenue	460,661	269,079
Community Impact Fund	534,921	448,313
Community Works Fund	2,523,308	2,273,347
Growing Communities Fund	5,131,423	4,895,432
Uncollected taxes	100,000	100,000
Working capital	400,000	400,000
	<u>10,721,224</u>	<u>9,293,096</u>
<b>Reserve funds set aside for specific purposes by Council</b>		
Capital Projects	4,891,228	4,788,406
Local Improvement	229,346	214,239
Machinery and Equipment	2,559,506	2,189,142
Municipal Archives Trust	4,885	4,595
Parkland Acquisition	1,248,460	1,191,048
Tax Sale Lands	136,554	130,274
Sustainability	595,124	521,299
Eva Chafe	31,536	30,085
Infrastructure and Revitalization	2,691,765	2,931,956
Public Art	123,308	113,719
	<u>12,511,712</u>	<u>12,114,763</u>
	<u>\$ 146,745,253</u>	<u>\$ 141,970,760</u>

**CORPORATION OF THE TOWNSHIP OF ESQUIMALT**  
**Notes to Financial Statements**  
Year Ended December 31, 2024

**8. Accumulated surplus (continued)**

Information about the Safe Restart Grant, included in unappropriated operating funds, is as follows:

	2024	2023
Safe Restart Grant, beginning of year	\$ 1,315,900	\$ 1,973,692
Eligible costs incurred:		
Revenue shortfalls	-	(46,000)
Recreation, parks and culture	(196,155)	-
Protective services	(896,035)	(428,974)
General government	(223,710)	(182,818)
	<u>\$ -</u>	<u>\$ 1,315,900</u>

On March 11, 2020, the COVID-19 outbreak was declared a pandemic by the World Health Organization. The Township continues to monitor and adapt in response to the pandemic, including using the Safe Restart Grant to fund incremental costs or revenue loss experienced as a result of COVID-19.

Information about the Growing Communities Fund Grant is as follows:

	2024	2023
Growing Communities Fund, beginning of year	\$ 4,895,432	\$ -
Grant received	-	4,710,000
Interest earned	235,991	185,432
	<u>\$ 5,131,423</u>	<u>\$ 4,895,432</u>

**9. Taxes**

	2024	2023
Taxes for municipal purposes:		
Property tax	\$ 22,844,416	\$ 21,024,892
Local Improvement	4,686	4,686
1% Utility tax	258,454	265,846
	<u>\$ 23,107,556</u>	<u>\$ 21,295,424</u>

As well as taxes for its own purposes, the Township is required to collect taxes on behalf of, and transfer these amounts to, the government agencies noted below. Taxes levied over or under the amounts requisitioned are recorded as accounts payable or receivable.

**CORPORATION OF THE TOWNSHIP OF ESQUIMALT**  
**Notes to Financial Statements**  
Year Ended December 31, 2024

**9. Taxes (continued)**

Taxes, requisitions and levies collected on behalf of the following agencies are not included in these statements:

	2024	2023
Province of British Columbia - school purposes	\$ 7,750,833	\$ 7,433,340
Capital Regional District - requisition	4,082,978	3,897,212
Capital Regional District -9-1-1 call answer levy	49,645	52,180
Capital Regional Hospital District - requisition	859,273	854,380
British Columbia Assessment Authority	267,005	251,419
British Columbia Transit - Victoria Regional Transit Commission	2,045,685	1,387,305
Municipal Finance Authority	1,381	1,349
	<u>\$ 15,056,800</u>	<u>\$ 13,877,185</u>

**10. Payments in place of taxes**

	2024	2023
Payments in place of taxes received for municipal purposes:		
Federal government	\$ 13,759,850	\$ 13,132,896
British Columbia Hydro & Power Authority	150,240	127,634
Provincial Rental Housing Corporation	3,178	3,235
	<u>\$ 13,913,268</u>	<u>\$ 13,263,765</u>

Payments in place of taxes collected on behalf of the following agencies are not included in these statements:

	2024	2023
Province of British Columbia - school purposes	\$ 2,969,281	\$ 2,635,892
Capital Regional District	2,231,323	2,337,549
Capital Regional Hospital District	344,338	315,201
British Columbia Assessment Authority	167,506	160,753
British Columbia Transit - Victoria Regional Transit Commission	1,218,272	781,673
Municipal Finance Authority	558	515
	<u>\$ 6,931,278</u>	<u>\$ 6,231,583</u>

**CORPORATION OF THE TOWNSHIP OF ESQUIMALT**  
**Notes to Financial Statements**  
Year Ended December 31, 2024

**11. Transfers from other governments**

	2024	2023
<b>Conditional transfers from other governments</b>		
Federal	\$ 1,010,874	\$ 1,790,463
Provincial	684,350	5,605,792
Other agencies	82,000	-
	<u>1,777,224</u>	<u>7,396,255</u>
<b>Unconditional transfers from other governments</b>		
Small communities protection	196,800	186,000
Traffic fine revenue sharing	297,000	343,000
	<u>493,800</u>	<u>529,000</u>
	<u>\$ 2,271,024</u>	<u>\$ 7,925,255</u>

**12. Commitments and contingencies**

(a) MFA debt reserve fund deposits

Under borrowing arrangements with the MFA, the Township is required to lodge security by means of demand notes and interest-bearing cash deposits based on the amount of the borrowing. As a condition of these borrowings, a portion of the debenture proceeds is withheld by the MFA as a debt reserve fund. These deposits totalling \$477,257 (2023 - \$498,679) are included in the Township's financial assets as restricted cash and are held by the MFA as security against the possibility of debt repayment default. At December 31, 2024, there were contingent demand notes of \$677,371 (2023 - \$771,183), which are not recorded in the financial statements of the Township. If the debt is repaid without default, the deposits are refunded to the Township and demand notes are cancelled.

(b) Capital Regional District (the "District") debt, under a provision of the Local Government Act, is a direct, joint and several liability of the District and each member municipality within the District, including the Township.

(c) The Township is a shareholder and member of the Capital Regional Emergency Service Telecommunications (CREST) Incorporated whose services provide centralized emergency communications, and related public safety information services to municipalities, regional districts, the provincial and federal governments and their agencies, and emergency service organizations throughout the Greater Victoria region and the Gulf Islands. Members' obligations to share in funding ongoing operations and any additional costs relating to capital assets are to be contributed pursuant to a Members' Agreement.

(d) The Township entered into a long-term contract with the City of Victoria and the Victoria and Esquimalt Police Board (the "Police Board") effective January 1, 2014 and extending until December 31, 2023. During the year, a one year contract extension was negotiated to December 31, 2024 with the option of two additional one year extensions. Under the terms of this contract, the Township will continue to fund a percentage of the annual police budget. No other conditions of the initial contract have changed.

## CORPORATION OF THE TOWNSHIP OF ESQUIMALT

### Notes to Financial Statements

Year Ended December 31, 2024

#### 12. Commitments and contingencies (continued)

- (e) In February 2017, the Township entered into agreements with the Capital Regional District related to the hosting for the Core Area Wastewater Treatment Facility. These agreements outline the amenities to be received by the Township, which include annualized payments for the duration of the facility's useful life, allowances for the restoration of transportation infrastructure and funding to be used for the purposes of public safety, recreation facility and waterfront park improvements. For 2024, the Township received an annualized payment of \$67,986 (2023 - \$66,588).
- (f) The Township entered into a five year agreement with the City of Surrey effective September 19, 2023. Under the terms of the agreement, the City of Surrey will provide emergency dispatch and non-emergency after hour call answering services for the Township. The annual charge to the Township will be based on actual costs for the calendar year, including any adjustments for changes in calls for service, labour costs, and inflation costs as determined in the agreement. In 2024, the Township paid \$66,000 (2023-\$111,325).
- (g) The Township is a defendant in various lawsuits. An accrual is recorded in respect of legal claims that are likely to be successful and for which a liability amount is reasonably determinable. The remaining claims, should they be successful as a result of litigation, will be recorded when a liability is likely and determinable. The Township is self-insured through membership in the Municipal Insurance Association of British Columbia. Under this program, member municipalities are to share jointly for general liability claims against any member in excess of \$10,000. Should the Association pay out claims in excess of premiums received, it is possible that the Township, along with the other participants, would be required to contribute towards the deficit.

#### 13. Budget

The budget presented in these financial statements is based upon the 2024-2028 Financial Plan Bylaw adopted by Council on May 6, 2024 and has been adjusted to comply with Canadian Public Sector Accounting Standards. The table below reconciles the budget approved in the financial plan bylaw to the budget reported in these financial statements.

Financial Plan budgeted surplus (deficit) for the year	\$	-
Add		
Capital expenditures		57,676,795
Debt repayments		1,193,515
Transfers to reserves		2,914,690
Transfers to operating reserves		1,291,434
Less		
Transfers from reserves		(10,526,711)
Transfers from surplus		(7,315,900)
Transfers from operating reserves		(5,430,419)
Proceeds from debt		(34,918,559)
Budgeted surplus (deficit) as presented in financial statements	\$	<u>4,884,845</u>

**14. Segmented information**

The Township is a diversified municipal organization that provides a wide range of services to its citizens. For management reporting purposes, the Township's operations and activities are organized and reported by service area. Municipal services are provided by departments and their activities are reported in these service areas. Service areas that have been separately disclosed in the segmented information, along with the services they provide, are as follows:

(a) General Government

The general government operations provide the functions of building services and maintenance, corporate administration, finance, human resources, legislative services and any other functions categorized as non-departmental.

(b) Protective Services

Protective services is comprised of four functions, including the Township's community safety and emergency program services, fire, police and regulatory and development services. The emergency program services prepare the Township to be more prepared and able to respond to, recover from, and be aware of the devastating effects of a disaster or major catastrophic event that will impact the community. The fire department is responsible for providing critical, life-saving services in preventing or minimizing the loss of life and property from fire and natural or man-made emergencies.

The police services, provided by the City of Victoria, ensure the safety of the lives and property of the Township as well as Victoria citizens through the enforcement of municipal bylaws, criminal laws and the laws of British Columbia, the maintenance of law and order, and the prevention of crime. The mandate of the regulatory and development services is to promote, facilitate and enforce general compliance with the provisions of bylaws that pertain to the health, safety and welfare of the community and to provide a full range of planning services related to zoning, development permits, variance permits and current regulatory issues.

(c) Transportation

Transportation services is responsible for a wide variety of transportation functions such as parking, engineering operations and street maintenance management. This department provides infrastructure, traffic control and transportation planning services, as well as providing services related to infrastructure, land development impacts on transportation, traffic management, pedestrian and cycling issues and on-street parking regulations.

(d) Environmental Health

Environmental and health services include solid waste services and services related to sanitary and storm sewer systems. Solid waste services include collection of solid waste, household garbage and compost. Sanitary and sewer services include the construction and maintenance of the sewer distribution systems to protect the environment and public health from the impacts of liquid wastes generated as a result of human occupation and development in the Township.

**14. Segmented information (continued)**

(e) Environmental Development

Environmental development works to achieve the Township's community planning goals through the official community plan, neighbourhood plans, special sector and precinct plans and urban design and other policy initiatives. The department is also responsible for the heritage program, downtown vitality and public use of space.

(f) Recreation, Parks and Culture

Recreation services facilitates the provision of recreation and wellness programs and services through the Township's pool, arena, community and seniors' centres. The parks department preserves and enhances green spaces on public lands and is responsible for the maintenance, planning and development of all park facilities such as ornamental gardens, natural ecosystems, sport and entertainment venues and playgrounds for recreational and cultural enjoyment in a beautiful and safe environment. The cultural department is responsible for co-ordinating and leading efforts to enhance our neighbourhoods, fostering arts and culture, and working to create a Township that is vibrant and people-centric.

Certain allocation methodologies have been employed in the preparation of the segmented financial information. The accounting policies used in these segments are consistent with those followed in the preparation of the financial statements as disclosed in Note 1.

# CORPORATION OF THE TOWNSHIP OF ESQUIMALT

## Notes to Financial Statements

Year Ended December 31, 2024

### 14. Segmented information (continued)

	General government	Protective services	Transportation	Environmental health	Environmental development	Recreation, parks and culture	2024
<b>Revenues:</b>							
Taxation	\$ 37,020,824	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 37,020,824
Goods and services	5,962,552	155,783	549,895	577,378	58,000	4,573,889	11,877,497
Government transfers	1,471,563	297,000	91,744	-	-	410,717	2,271,024
<b>Total revenue</b>	<b>44,454,939</b>	<b>452,783</b>	<b>641,639</b>	<b>577,378</b>	<b>58,000</b>	<b>4,984,606</b>	<b>51,169,345</b>
<b>Expenses:</b>							
Salary and wages	3,432,401	6,575,424	2,532,643	564,868	839,204	8,052,269	21,996,809
Materials, supplies and services	1,913,009	10,612,682	1,389,205	1,249,354	140,792	3,730,021	19,035,063
Interest and other	45,891	903,000	3,786	153,365	-	28,307	1,134,349
Amortization	664,986	230,488	1,674,150	402,080	-	1,256,927	4,228,631
<b>Total expenses</b>	<b>6,056,287</b>	<b>18,321,594</b>	<b>5,599,784</b>	<b>2,369,667</b>	<b>979,996</b>	<b>13,067,524</b>	<b>46,394,852</b>
<b>Annual surplus (deficit)</b>	<b>\$ 38,398,652</b>	<b>\$ (17,868,811)</b>	<b>\$ (4,958,145)</b>	<b>\$ (1,792,289)</b>	<b>\$ (921,996)</b>	<b>\$ (8,082,918)</b>	<b>\$ 4,774,493</b>

# CORPORATION OF THE TOWNSHIP OF ESQUIMALT

## Notes to Financial Statements

Year Ended December 31, 2024

### 14. Segmented information (continued)

	General government	Protective services	Transportation	Environmental health	Environmental development	Recreation, parks and culture	2023
Revenues:							
Taxation	\$ 34,559,189	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 34,559,189
Goods and services	8,605,334	411,332	194,511	358,268	70,477	3,897,626	13,537,548
Government transfers	6,083,190	343,000	1,431,799	20,000	-	47,266	7,925,255
Total revenue	49,247,713	754,332	1,626,310	378,268	70,477	3,944,892	56,021,992
Expenses:							
Salary and wages	2,832,530	6,076,228	2,207,596	493,760	828,138	7,288,865	19,727,117
Materials, supplies and services	2,090,302	10,870,510	1,182,455	811,278	268,783	3,636,128	18,859,456
Interest and other	27,763	903,000	4,684	155,610	-	96,342	1,187,399
Amortization	585,119	236,316	1,560,486	404,210	-	1,225,458	4,011,589
Total expenses	5,535,714	18,086,054	4,955,221	1,864,858	1,096,921	12,246,793	43,785,561
Annual surplus (deficit)	\$ 43,711,999	\$ (17,331,722)	\$ (3,328,911)	\$ (1,486,590)	\$ (1,026,444)	\$ (8,301,901)	\$ 12,236,431

**15. Financial risks and concentration of credit risk**

(a) Credit risk

Credit risk refers to the risk that a counterparty may default on its contractual obligations resulting in a financial loss. The Township is exposed to credit risk with respect to the cash and cash equivalents, property taxes receivable, accounts receivable, and MFA debt reserve cash.

The Township assesses, on a continuous basis, accounts receivable, and property taxes receivable and provides for any amounts that are not collectible in the allowance for doubtful accounts. The maximum exposure to credit risk of the Township at December 31, 2024 is the carrying value of these assets.

The carrying amount of accounts receivable and property taxes receivable is valued with consideration for an allowance for doubtful accounts. The amount of any related impairment loss is recognized in the Statement of Operations and Accumulated Surplus. Subsequent recoveries of impairment losses related to accounts receivable and property taxes receivable are credited to the Statement of Operations and Accumulated Surplus. The balance of the allowance for doubtful accounts at December 31, 2024 is \$nil (2023 - \$nil).

As at December 31, 2024, \$172,096 (2023 - \$270,843) of trade accounts receivable were past due, but not impaired.

There have been no significant changes to credit risk exposure from 2023.

(b) Liquidity risk

Liquidity risk is the risk that the Township will be unable to fulfill its obligations on a timely basis or at a reasonable cost. The Township manages its liquidity risk by monitoring its operating requirements. The Township prepares budget and cash forecasts to ensure it has sufficient funds to fulfill its obligations.

Accounts payable and accrued liabilities are generally due within 30 days of receipt of an invoice.

The contractual maturities of short and long-term debt are disclosed in Note 5.

There have been no significant changes to liquidity risk exposure from 2023.

(c) Market risk

Market risk is the risk that changes in market prices, such as foreign exchange rates, interest rates or tariffs, will affect the Township's income or the value of its holdings of financial instruments. The objective of market risk management is to control market risk exposures within acceptable parameters while optimizing return on investment.

**15. Financial risks and concentration of credit risk (continued)**

(c) Market risk (continued)

(i) Foreign exchange risk

Foreign exchange risk arises as a result of exchange rate fluctuations and the volatility of these rates. The Township does not have any material transactions during the year or financial instruments denominated in foreign currencies at year end.

There have been no significant changes to the foreign exchange risk exposure from 2023.

(ii) Interest rate risk

Interest rate risk is the risk that the fair value of future cash flows or a financial instrument will fluctuate because of changes in the market interest rates.

There may be interest rate risk on long term debt issued by the Municipal Finance Authority as rates may be reset after the end of the first ten year term, followed by subsequent interest rate resets every five years thereafter. Interest on short term debt is based on floating interest rates. The Township's debt is disclosed in Note 5.

There has been no change to the interest rate risk exposure from 2023.

**THE CORPORATION OF THE TOWNSHIP OF ESQUIMALT**  
**2024 Statement of Financial Information**

---

Schedule of Debts

The Schedule of Debts has not been prepared as the requisite information appears in Note 5 to the attached financial statements.

**THE CORPORATION OF THE TOWNSHIP OF ESQUIMALT**  
**2024 Statement of Financial Information**

---

Schedule of Guarantee and Indemnity Agreements (unaudited)

There are no Financial Guarantee and Indemnity Agreements in place which required government approval prior to being given under the Financial Administration Act.

**THE CORPORATION OF THE TOWNSHIP OF ESQUIMALT**  
**2024 Statement of Financial Information**

---

Schedule of Grants and Contributions (unaudited)

<b>Organization</b>	<b>Amount(\$)</b>
Big Brothers Big Sisters of Victoria	3,000
Buccaneer Days	24,039
Capital Bike Society	3,500
Celebration of Lights	4,436
Esquimalt Community Arts Hub	10,000
Esquimalt Farmers Market	34,850
Esquimalt High School	4,800
Esquimalt Ribfest	9,620
Gorge Waterway Action Society	2,000
Green Teams of Canada	6,000
L'École Victor Brodeur	750
Michael Dunahee Keep the Hope	1,000
Need2 Suicide Prevention Education & Support	1,200
Société Francophone de Victoria	3,000
Township Community Arts Council	26,643
Vancouver Island South Film & Media Commission	5,000
Victoria Jazz Society	15,000
Victoria Nikkei Society	2,000
Victoria Rainbow Kitchen Society	7,500
Victoria Sexual Assault Centre	3,000
Total (20)	<u>167,338</u>

**THE CORPORATION OF THE TOWNSHIP OF ESQUIMALT**  
**2024 Statement of Financial Information**

---

Schedule of Employee Remuneration and Expenses (unaudited)

<b>Name</b>		<b>Department</b>	<b>Remuneration (\$)</b>	<b>Expenses (\$)</b>
Ahlers	David	Engineering & Public Works	80,997.33	308.00
Alexander	Noah	Parks & Recreation Services	82,504.44	459.24
Barwick	Stephen	Parks & Recreation Services	76,365.11	1,194.00
Bittencourt	Artur	Information Technology	134,542.25	2,329.77
Brown	William	Development Services	166,485.92	2,522.32
Brunton	Andrew	Emergency Services - Fire	132,303.05	2,026.24
Buie	Donald	Emergency Services - Fire	172,102.23	7,285.32
Byron	Jeffrey	Parks & Recreation Services	131,979.77	892.68
Carragher	Christopher	Emergency Services - Fire	146,426.48	440.78
Carter	Sue-Anne	Corporate Services	84,767.30	658.90
Chung	David	Emergency Services - Fire	144,383.15	1,039.51
Clary	Joel	Engineering & Public Works	164,517.79	895.98
Davie	Charles	Engineering & Public Works	129,907.25	7,213.42
Davison	James	Development Services	134,279.88	2,644.31
Deschenes	Karl	Information Technology	89,666.26	0.00
Finegan	Terese	HR & Community Relations	134,946.63	5,852.29
Fitaire	Thierry	Engineering & Public Works	78,336.24	200.00
Furlot	Matthew	Emergency Services - Fire	177,886.09	10,119.53
Gannon	Vicki	HR & Community Relations	166,627.30	6,356.00
Gardler	Wayne	Parks & Recreation Services	77,121.37	3,879.44
Gates	Robert	Parks & Recreation Services	75,229.36	317.77
Gawryluk	Kenneth	Engineering & Public Works	126,890.23	104.99
Giesbrecht	Wayne	Community Safety Services	100,634.05	144.48
Gow	Tyler	Emergency Services - Fire	131,041.38	638.87
Halliday	Alexander	Emergency Services - Fire	170,532.45	1,181.23
Hammond	Lucas	Emergency Services - Fire	110,674.61	1,490.20
Harvey	Tyler	Emergency Services - Fire	142,393.05	473.68
Hay	Karen	Development Services	88,977.82	0.00
Henderson	Daniel	Parks & Recreation Services	128,418.53	2,884.64
Holloway	Sarah	Corporate Services	105,182.74	2,865.19
Holmes	Kahlil	Emergency Services - Fire	151,637.41	1,595.30
Hopkins	Debra	Corporate Services	157,695.42	1,229.10
Horan	Daniel	Chief Administrative Officer	213,842.80	9,823.28
Hrasky	Kielan	Emergency Services - Fire	133,392.49	1,649.07
Hutchinson	Jason	Emergency Services - Fire	144,033.62	1,214.46
Irvine	Ian	Financial Services	166,273.25	1,125.17
Kauffman	Brent	Engineering & Public Works	78,557.76	179.00
Kell	Andrew	Engineering & Public Works	78,390.31	2,697.07
Killion	David	Community Safety Services	100,970.41	3,727.06

**THE CORPORATION OF THE TOWNSHIP OF ESQUIMALT**  
**2024 Statement of Financial Information**

---

Schedule of Employee Remuneration and Expenses (unaudited)

<b>Name</b>		<b>Department</b>	<b>Remuneration (\$)</b>	<b>Expenses (\$)</b>
Knoke	Stephen	Parks & Recreation Services	166,153.25	3,178.59
Laberge	Kyle	Emergency Services - Fire	105,049.16	1,318.51
Landry	Matthew	Emergency Services - Fire	135,872.22	903.66
Lees	Jack	HR & Community Relations	116,950.99	2,206.42
Lloyd	Joshua	Engineering & Public Works	77,565.73	3,408.93
Luch	Andrew	Emergency Services - Fire	126,769.78	865.88
Lumb	Braylon	Engineering & Public Works	83,186.23	0.00
Macphail	Paul	Emergency Services - Fire	139,406.20	688.97
Marshall	Alexandria	Emergency Services - Fire	117,340.85	1,359.16
Martinelli	Ekaterina	Parks & Recreation Services	77,742.39	530.11
Mcelroy	Christopher	Emergency Services - Fire	108,603.91	1,627.77
Mcmillan	Scott	Emergency Services - Fire	140,425.58	563.22
Melville	Alison	Financial Services	79,877.23	1,560.00
Milkert	Andreas	Engineering & Public Works	102,545.53	179.45
Munde	Kulpreet	Community Safety Services	131,162.21	0.00
Nicklin	Meghan	Parks & Recreation Services	89,230.68	0.00
Owens	Sean	Emergency Services - Fire	136,597.83	3,287.27
Payne	Corey	Emergency Services - Fire	146,805.77	540.44
Polson	Cameron	Emergency Services - Fire	133,435.19	732.70
Price	Jared	Information Technology	89,820.98	0.00
Ralph	Mark	Emergency Services - Fire	166,991.17	5,779.02
Rankin	Kevin	Engineering & Public Works	101,669.44	458.00
Rayaprolu	Navya	Financial Services	94,374.44	1,610.00
Reed	Kurtis	Parks & Recreation Services	85,695.28	118.00
Reid	Stephanie	Parks & Recreation Services	88,203.67	0.00
Rodger	Rachelle	Parks & Recreation Services	75,204.41	118.00
Rosales	Angelo	Emergency Services - Fire	174,626.90	600.69
Saladana	Troy	Emergency Services - Fire	157,736.01	0.00
Salamanca	Edgar	Engineering & Public Works	88,887.38	742.91
Seivewright	Jason	Emergency Services - Fire	135,735.98	792.23
Shields	Kevin	Emergency Services - Fire	164,782.90	0.00
Swan	Gregory	Emergency Services - Fire	168,034.97	4,334.19
Syrett	Richard	Engineering & Public Works	89,338.16	3,379.48
Taberner	Gregory	Engineering & Public Works	75,939.77	1,184.46
Tang	Alex	Development Services	88,887.38	0.00
Taylor	Kevin	Engineering & Public Works	78,966.43	0.00
Walmsley	Darryll	Engineering & Public Works	81,050.56	0.00
Walton	Trevor	Emergency Services - Fire	135,435.11	6,327.00
Widdifield	Neal	Emergency Services - Fire	169,331.37	10,170.40

**THE CORPORATION OF THE TOWNSHIP OF ESQUIMALT**  
**2024 Statement of Financial Information**

---

Schedule of Employee Remuneration and Expenses (unaudited)

<b>Name</b>		<b>Department</b>	<b>Remuneration (\$)</b>	<b>Expenses(\$)</b>
Williams	Morgan	Emergency Services - Fire	141,793.15	1,041.22
Wilson	Larry	Engineering & Public Works	76,973.61	0.00
Youell	Heather	Financial Services	78,437.49	450.00
Young	Robert	Parks & Recreation Services	128,238.53	1,578.85
Zado	Andrew	Emergency Services - Fire	158,786.55	752.95
Zajac	Tara	HR & Community Relations	124,924.73	2,349.00
Aggregate over \$75,000 (84)			10,145,500.63	154,395.77
Aggregate under \$75,000 (366)			7,116,188.71	27,359.99
Total (450)			17,261,689.34	181,755.76

The Schedule of Employee Remuneration has been prepared on a cash basis. The financial statements have been prepared on an accrual basis, and no reconciliation of this schedule with the financial statements has been prepared.

**THE CORPORATION OF THE TOWNSHIP OF ESQUIMALT**  
**2024 Statement of Financial Information**

---

Schedule of Council Remuneration and Expenses (unaudited)

<b>Name</b>		<b>Remuneration (\$)</b>	<b>Expenses (\$)</b>
Armour	Kenneth	30,909.16	3,717.39
Boardman	Andrea	30,909.16	4,343.80
Cavens	Duncan	30,909.16	3,671.15
Desjardins	Barbara	68,081.41	3,258.25
Helliwell	Jacob	30,909.16	3,365.85
Morrison	Timothy	30,909.16	3,360.43
Rotchford	Darlene	26,142.36	4,509.66
		<u>248,769.57</u>	<u>26,226.53</u>

The Schedule of Council Remuneration has been prepared on a cash basis. The financial statements have been prepared on an accrual basis, and no reconciliation of this schedule with the financial statements has been prepared.

**THE CORPORATION OF THE TOWNSHIP OF ESQUIMALT**  
**2024 Statement of Financial Information**

---

Statement of Severance Agreements (unaudited)

There were no severance agreements under which payment commenced between the Corporation of the Township of Esquimalt and its non-unionized employees during the fiscal year 2024.

**THE CORPORATION OF THE TOWNSHIP OF ESQUIMALT**  
**2024 Statement of Financial Information**

---

Schedule of Payments to Suppliers for the Provision of Goods and Services (unaudited)

<b>Supplier Name</b>	<b>Amount (\$)</b>
1491314 B.C. Ltd.	44,868.60
Acklands-Grainger Inc.	37,458.63
AI Sutherland Consulting Ltd.	85,426.23
Annabelle Donovan Consulting	36,641.59
Aon Reed Stenhouse Inc.	214,563.00
Aquam Inc.	26,443.14
Arthur J. Gallagher Canada Limited	190,677.00
BC Hydro	622,261.16
Black Press Group Ltd.	39,038.63
Brogan Fire & Safety	34,508.83
Bunzl	148,228.24
Butler Brothers Supplies Ltd.	45,117.38
Caird Mechanical Contractors Ltd.	81,933.19
Capital City Paving Ltd.	151,917.96
Capital Regional District	246,016.93
Carvello Law Corporation	132,700.37
CDW Canada Corp.	63,512.87
Centralsquare Canada Software Inc.	78,152.90
Christine Lintott Architects Inc.	27,595.32
Cimco Refrigeration	349,529.29
Columbia Fuels	206,042.46
Commercial Aquatic Supplies	26,047.06
CorePM Services Ltd.	187,687.50
Crest Emergency Communications	51,436.39
Cubex Equipment	258,550.44
Eecol Electric Corp.	60,366.46
Ellice Recycle Ltd.	357,169.36
Emery Electric Ltd.	142,061.30
Engineering For Kids	27,452.27
Esri Canada	27,080.52
Flag Outlet	39,457.10
Flynn Canada Ltd.	302,961.76
FortisBC	156,620.13
G.R. Hudson Sales Ltd.	194,605.60
Geoadvice Engineering Inc.	161,527.39
Granicus Inc.	35,334.77
Graphic Office Interiors Ltd.	38,597.32
Greater Victoria Labour Relations Association	53,892.00
Greater Victoria Public Library	1,072,203.00
Greater Victoria Labour Relations Association - LTD Trust	163,635.94

**THE CORPORATION OF THE TOWNSHIP OF ESQUIMALT**  
**2024 Statement of Financial Information**

---

Schedule of Payments to Suppliers for the Provision of Goods and Services (unaudited)

<b>Supplier Name</b>	<b>Amount(\$)</b>
H2X Contracting Ltd.	29,784.50
Habitat Systems Inc.	34,016.01
Hazelwood Construction Services Ltd.	3,521,932.65
HCMA Architecture+Design	1,199,624.06
Heidelberg Materials Canada Limited	110,766.21
HYCU Inc.	25,783.68
Hydro-Force Excavating Ltd.	26,799.33
Iconix Waterworks LP	131,323.33
Insurance Corporation of BC	64,342.00
ISL Engineering and Land Services Ltd.	288,251.82
Island Asphalt Company	125,537.25
Island Temperature Controls Ltd.	44,011.37
Justina Bailey	28,675.70
Kelliher & Turner	41,021.40
Kimbo Design	33,600.00
KMF Traffic Solutions Ltd.	189,722.68
Knappett Projects Inc.	2,905,156.84
KPMG LLP	32,340.00
Lafarge Canada Inc.	27,465.16
Lenovo (Canada) Inc.	30,653.94
Lodge Excavating Ltd.	25,795.35
M. Griffin Ltd.	32,958.93
Manager Tools LLC	27,843.40
Manulife Financial Group Benefits	54,131.51
Mary Turner	39,600.00
McElhanney Ltd.	44,574.49
McRae's Environmental Services Ltd.	174,280.61
Metro Motors Ltd.	67,472.41
Microserve	116,550.53
Mijo Sport Martial Arts & Fitness Training	32,853.84
Moneris	109,378.20
Municipal Insurance Association of BC	223,547.37
Music Together Victoria	34,702.53
Oakcreek Golf & Turf Inc.	50,171.11
Pacific Audio Works	84,523.22
Pacific Blue Cross	614,043.45
Pension Corporation - Municipal Pension Plan	2,875,908.52
Pepler Group	28,875.00
Perfectmind Inc.	27,776.00
Pipes Technology Group	43,684.02

**THE CORPORATION OF THE TOWNSHIP OF ESQUIMALT**  
**2024 Statement of Financial Information**

---

Schedule of Payments to Suppliers for the Provision of Goods and Services (unaudited)

<b>Supplier Name</b>	<b>Amount (\$)</b>
Postage By Phone	27,300.00
Professional Mechanical Ltd.	384,158.35
Receiver General For Canada	5,060,236.76
Reimair Consulting	35,086.80
Rocky Mountain Phoenix	25,497.96
Rollins Machinery Limited	50,024.69
Ryzuk Geotechnical	60,040.58
School District No. 61 (Greater Victoria)	26,143.50
Skyblue Services Corporation	93,792.15
Slegg Building Materials Ltd.	25,685.99
South Island Prosperity Partnership	38,826.90
Stevenson Luchies & Legh	26,229.35
Sukh & Sons Trucking Ltd.	73,861.78
City of Surrey	68,825.55
Telus Mobility	65,271.32
Telus Services Inc.	48,627.06
The Corporation of the City of Victoria	10,123,648.81
Top Line Roofing Ltd.	276,332.50
Total Sport Solutions Inc.	67,944.97
Trane Canada ULC	221,620.00
Trio Ready-Mix Victoria Ltd.	47,144.54
Universal Traffic (258) Ltd.	59,159.21
Urban Systems Ltd.	39,051.31
Van Isle Water Services Ltd.	78,620.74
Victoria Animal Control Services Ltd.	110,577.45
Victoria Drain Services	74,696.09
Victoria Landscape Gravel Mart Ltd.	26,189.99
Waste Connections of Canada Inc.	56,526.59
Western Oil Services Ltd.	69,116.00
WorkSafe BC	941,603.11
Aggregate over \$25,000 (110)	38,120,638.50
Aggregate under \$25,000 (845)	2,835,242.63
<b>Total (955)</b>	<b>40,955,881.13</b>

The Schedule of Payments to Suppliers for the Provision of Goods and Services has been prepared on a cash basis, and due to the limitations imposed by the Township's accounts payable system includes certain disbursements that are not purchases of goods and services. The financial statements have been prepared on an accrual basis, and no reconciliation of this schedule with the financial statements has been prepared.